

APPENDIX: GOVERNMENT BUDGET AND FINANCIAL SOURCES
 FOR *SOLVING THE MUNICIPAL BUDGET MYSTERY: FISCAL ACCOUNTABILITY IN CANADA'S CITIES, 2021*

Table A1: Budget		
Government	Document Used	Accessible at
Brampton	2021 Approved Operating and Capital Budget	https://www.brampton.ca/EN/City-Hall/budget/2021%20Budget/Approved%20Budget/2021%20Approved%20Budget.pdf
Burnaby	2021-2025 Financial Plan	https://www.burnaby.ca/sites/default/files/acquiadam/2021-07/2021-2025-Financial-Plan.pdf
Calgary	One Calgary 2019-2022 Service Plans and Budgets	https://www.calgary.ca/cfod/finance/plans-budgets-and-financial-reports/plans-and-budget-2019-2022/service-plans-and-budgets.html
Durham	Regional Municipality of Durham Consolidated Property Tax Supported Business Plans and Budgets	https://www.durham.ca/en/resources/Proposed-2021-Property-Tax-Supported-Business-Plans-and-Budgets.pdf
Edmonton	2021 Operating Budget and 2021 Capital Budget	https://www.edmonton.ca/city_government/budget-and-finances
Gatineau	Budget 2021	https://www.gatineau.ca/docs/guichet_municipal/administration_municipale/budget/budget_2021/budget.fr-CA.pdf
Halifax	2021 2022 Budget and Business Plan	https://www.halifax.ca/sites/default/files/documents/city-hall/budget-finances/OperatingBudgetBook2122.pdf
Halton	Halton Region Budget and Business Plan 2021	https://www.halton.ca/Repository/2021-Budget-and-Business-Plan
Hamilton	2021 Approved Operating and Capital Budget	https://www.hamilton.ca/sites/default/files/media/browser/2021-06-04/2021-approved-operating-capital-budget-book.pdf
Kitchener	City of Kitchener Consolidated Budget Information	https://www.kitchener.ca/en/resourcesGeneral/Documents/FIN_FP_2021_Consolidated_budget_book.pdf
Laval	Budget 2021 et programme triennal d'immobilisations 2021-2023	https://www.laval.ca/Documents/Pages/Fr/A-propos/finances/budget-2021.pdf
London	Tax Supported Budget 2021 Annual Update	https://london.ca/sites/default/files/2021-03/Tax%202021%20Annual%20Budget%20Update%20Property%20Tax%20Supported%20Approved.pdf
Longueuil	Budget 2021 Compétences D'agglomération	https://cms.longueuil.quebec/sites/default/files/medias/2020-12/Budget_2021_Aggllo_Final.pdf
Markham	2021 Budget	https://www.markham.ca/wps/wcm/connect/markham/bc17d16c-fb8b-451c-8310-3851e96b023c/2021-Budget-GFOA-web.pdf?MOD=AJPERES&CONVERT_TO=url&CACHEID=ROOTWORKSPACE.Z18_2QD4H901OGV160QC8BLCRJ1001-bc17d16c-fb8b-451c-8310-3851e96b023c-nEhkrep
Mississauga	2021-2024 Business Plan and 2021 Budget	https://www.mississauga.ca/wp-content/uploads/2020/11/22113549/2021%E2%80%932024-Business-Plan-2021-Budget-Accessible-Version.pdf
Montreal	Montréal Budget 2021 PDI 2021-2030	https://portail-m4s.s3.montreal.ca/pdf/budget_2021_et_pdi_2021-2030_faits_saillants.pdf
Niagara	Twenty21 Niagara Region Budget Summary	https://www.niagararegion.ca/government/budget/pdf/budget-summary-2021.pdf

Table A1: Continued

Government	Document Used	Accessible at
Ottawa	Budget 2021	https://documents.ottawa.ca/sites/documents/files/2021adopt_env2-AODA.pdf
Peel	Budget 2021	https://www.peelregion.ca/budget/2021/_media/2021-budget.pdf
Quebec City	Budget 2021	https://www.ville.quebec.qc.ca/apropos/profil-financier/docs/Budget2021_EnBref.pdf
Regina	2021 General Operating Budget 2021-2025 General Capital Plan 2021 Utility Operating Budget 2021-2025 Utility Capital Plan	https://www.regina.ca/export/sites/Regina.ca/city-government/budget-finance/.galleries/pdfs/2021-Proposed-Budget-Book.pdf
Richmond	Consolidated 5 Year Financial Plan (2021-2025)	https://www.letstalkrichmond.ca/19289/widgets/78569/documents/50882
Saskatoon	2020-2021 Approved Detailed Operating and Capital Budget	https://www.saskatoon.ca/sites/default/files/documents/asset-financial-management/finance-supply/2020-2021_approved_business_plan_budget_final_web2.pdf
Surrey	Financial Plan 2021-2025	https://www.surrey.ca/sites/default/files/media/documents/2021-2025FinancialPlan.pdf
Toronto	2021 City of Toronto Budget Summary	https://www.toronto.ca/ext/digital_comm/pdfs/finance/2021-budget-public-book.pdf
Vancouver	Vancouver Budget 2021 and 5-Year Financial Plan	https://vancouver.ca/files/cov/budget-document-consolidated.pdf
Vaughan	Budget Book Volume 1: 2021 Budget and 2022 Financial Plan	https://www.vaughan.ca/cityhall/city_budgets/General%20Documents/2021%20Budget%20Book%20and%202022%20Financial%20Plan.pdf
Waterloo	Regional Plan Beyond COVID-19 and 2021 Program Budgets	https://www.regionofwaterloo.ca/en/regional-government/resources/Budget/2021_Final_Budget_Book_-_Region_of_Waterloo4.pdf
Windsor	2021 Budget	https://www.citywindsor.ca/cityhall/Budget/Documents/2021%20Approved%20Operating%20Budget.pdf
Winnipeg	2021 Adopted Budget Operating and Capital Volume 2	https://www.winnipeg.ca/finance/files/2021AdoptedOperatingCapitalBudget.pdf
York	2021 to 2022 Budget	https://www.york.ca/wps/wcm/connect/yorkpublic/f7fc986d-3365-4145-8566-c6aa749344d4/%60+Approved+Budget+Book+2021+2021-06-02+1339%28removed+form+fields%29.pdf?MOD=AJPERES&CVID=nDjq6TY

Table A2: Financial Statements		
Government	Document Used	Accessible at
Brampton	2020 Annual Report	https://www.brampton.ca/EN/City-Hall/Annual-Report/Documents/Annual%20Report.pdf
Burnaby	Annual Municipal Report	Link
Calgary	The City of Calgary 2020 Annual Report	https://www.calgary.ca/cfod/finance/plans-budgets-and-financial-reports/plans-and-budget-2019-2022/financial-reports/Annual-reports.html
Durham	Consolidated Financial Statements of The Regional Municipality of Durham	Not Published
Edmonton	2020 Consolidated Financial Statements	https://www.edmonton.ca/sites/default/files/public-files/assets/2020ConsolidatedFinancialStatements.pdf
Gatineau	Rapport Financier Consolidé	https://www.portailmunicipal.gouv.qc.ca/c03/Document/Obtenir/2020?codeGeo=81017
Halifax	Consolidated Financial Statements of the Halifax Regional Municipality	https://www.halifax.ca/sites/default/files/documents/city-hall/budget-finance/Halifax%20Regional%20Municipality%20Audited%20Consolidated%20Financial%20Statements%20March%2031%202021.pdf
Halton	Annual Financial Report	https://www.halton.ca/Repository/2020-Annual-Financial-Report
Hamilton	Financial Report 2020	https://www.hamilton.ca/sites/default/files/media/browser/2021-07-07/2020-city-hamilton-financial-report-july-6-2021.pdf
Kitchener	Financial Report	https://www.kitchener.ca/en/resourcesGeneral/Documents/FIN_ACCT_2020_Financial_Report.pdf
Laval	Rapport financier annuel 2020	https://www.laval.ca/Documents/Pages/Fr/A-propos/finances/rapport-financier-consolide-2020.pdf
London	The Corporation of the City of London	https://london.ca/sites/default/files/2021-08/2020-12-31%20Consolidated%20Financial%20Statements%20of%20the%20Corporation%20of%20the%20City%20of%20London.pdf
Longueuil	Rapport Financier 2020	https://cms.longueuil.quebec/sites/default/files/medias/2021-05/Rapport%20financier%202020.pdf
Markham	City of Markham Annual Report	https://www.markham.ca/wps/wcm/connect/markham/24f8d726-090c-4c8f-95af-9e8b2218900f/Markham+Annual+Report+2020.pdf?MOD=AJPERES&CONVERT_TO=url&CACHEID=ROOTWORKSPACE.Z18_2QD4H901OGV160QC8BLCRJ1001-24f8d726-090c-4c8f-95af-9e8b2218900f-nFtSdvY
Mississauga	2020 Financial and Sustainability Report	https://www.mississauga.ca/wp-content/uploads/2021/09/16140917/2020-Financial-and-Sustainability-Report.pdf

Table A2: Continued

Government	Document Used	Accessible at
Montreal	Annual Financial Report	https://portail-m4s.s3.montreal.ca/pdf/rapport_financier_annuel_2020_vf_ang.pdf
Niagara	2020 Annual Financial Report	https://www.niagararegion.ca/government/budget/finance/annual-reports/pdf/2020-annual-report.pdf
Ottawa	Annual Report 2020	https://documents.ottawa.ca/sites/documents/files/2020annual_en.pdf
Peel	2020 Audited Financial Statements	https://www.peelregion.ca/finance/_media/2020-audited-financial-statements.pdf
Quebec City	Rapport Financier 2020	https://www.ville.quebec.qc.ca/publications/docs_ville/rapport_financier_2020.pdf
Regina	2020 Annual Report	https://www.regina.ca/export/sites/Regina.ca/city-government/budget-finance/.galleries/pdfs/2020-Annual-Report.pdf
Richmond	2020 Annual Report	https://www.richmond.ca/__shared/assets/2020annualreportcomp58630.pdf
Saskatoon	2020 Annual Report	https://www.saskatoon.ca/sites/default/files/documents/city-manager/city-managers-reports/cos_final_2020-annualreport-aug26.pdf
Surrey	2020 Annual Financial Report	https://www.surrey.ca/sites/default/files/media/documents/2020_Annual_Financial_Report_WEB.pdf
Toronto	2020 Annual Financial Report	https://www.toronto.ca/city-government/budget-finance/city-finance/annual-financial-report/
Vancouver	Annual Financial Report	https://vancouver.ca/files/cov/2020-financial-statements.pdf
Vaughan	The Corporation of the City of Vaughan	https://www.vaughan.ca/cityhall/accounting/General%20Documents/2020%20-%20The%20Corporation%20of%20The%20City%20of%20Vaughan%20FS%20Consolidated.pdf
Waterloo	Financial Statements	https://www.regionofwaterloo.ca/en/regional-government/resources/Budget/2020-12-31-Regional-Municipality-of-Waterloo-FS-PBC.pdf
Windsor	2020 Annual Report	https://www.citywindsor.ca/cityhall/-financial-documents/pages/annual-reports.aspx
Winnipeg	2020 Annual Financial Report	https://www.winnipeg.ca/finance/files/2020AnnualReport.pdf
York	2020 Community Report	https://www.york.ca/wps/wcm/connect/yorkpublic/a3425924-2cf4-46ce-911a-80abe684fdbd/York-Region-Community-Report_2020.pdf?MOD=AJPERES&CVID=nFk3FzE