

Intelligence MEMOS



From: Benjamin Dachis
To: The Incoming Ontario Minister of Finance
cc: The Hon. Bill Morneau, federal Minister of Finance and all provincial ministers of finance
Date: June 11, 2018
Re: **A LOWER ONTARIO CORPORATE TAX AS THE CATALYST FOR BROAD TAX REFORM**

The Ontario voters have resoundingly chosen a new government. There will be much to unpack in the coming months, but the Progressive Conservative promise to reduce the province's corporate income tax rate deserves special attention across the country.

The federal government, Ontario and all its provincial cousins should know that lower corporate income taxes don't automatically lead to less revenue. The relationship has at least been flat in the last 20 years. If you take a close look at the trend line in the Figure below, which charts each province's revenues per capita and tax rate in each of the last 20 years, lower corporate income taxes correlate with having higher, not lower, per capita provincial corporate income tax revenue. Correlation does not mean causation, but the core point is that lower corporate income taxes do not automatically mean lower government revenues.

Cutting the Ontario tax rate from the current 11.5 percent to 10.5 percent would give [Ontario the lowest tax rate](#) in the country by far, boosting investment there. Other provinces should consider doing the same thing. Many are more clearly on the wrong side of the revenue curve: as Bev Dahlby and Ergete Ferede [have shown](#), provinces like Saskatchewan and in Atlantic Canada can see more revenue from lower corporate income taxes. The high corporate income tax rates in these provinces may also reduce the federal corporate income tax base, which it shares with those provinces. That's a vertical fiscal externality for the federal government.

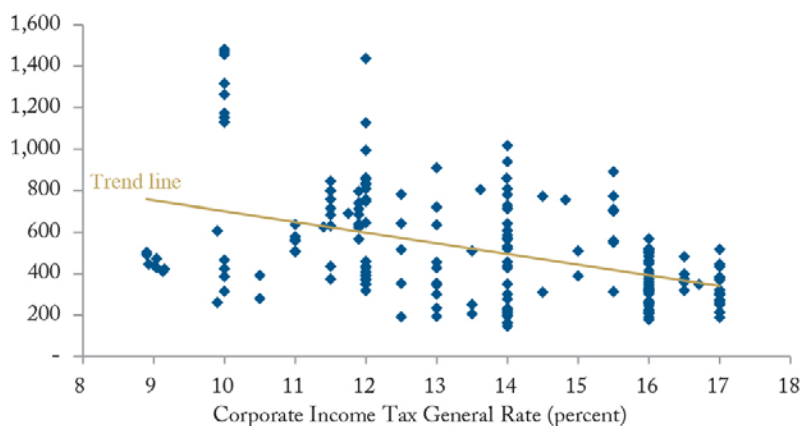
Each of these provinces reducing their corporate taxes would be great, but a coordinated effort to reduce taxes would be even better. As [Kevin Milligan has argued](#), it's time to let the federal government resume its control over the corporate income tax. That fixes the externality. It would be best for Ottawa to cut the rate too, but the federal government can pick up the additional room if it [plans more substantive changes](#) in the tax base.

Such a move is based on sound principles of provinces stepping away from the kinds of taxes that have the [highest economic cost when levied at the provincial level](#). In exchange, the federal government can swap a GST/HST point, which has little cost at the provincial level, to fund provincial services. The fiscal situation (and uncompetitive corporate income tax rate) is much worse in Atlantic Canada. This is its chance for a competitiveness and fiscal boost.

For most of Canada, the federal government sets the rules for both the provincial and federal corporate income tax system. The provinces are largely limited to setting their rates. As the US tax reform has shown, and [others here have argued](#), tax reform in Canada needs to be about more than rate tweaks to respond to the US changes. It will require changes to our fundamental design. This means the ball is in Ottawa's court, not Queen's Park, to lead a tax competitiveness charge.

Provincial Corporate Income Tax Revenue per Capita versus General Rate, 1997-2016

Corporate Income Tax Revenue per Capita (2016 dollars)



Source: Author's calculations from [Finances of the Nation](#), Statistics Canada data. Thanks to Jacob Kim for creating this figure.

Benjamin Dachis is Associate Director of Research at the C.D. Howe Institute.

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